



MUNICIPAL HERITAGE ADVISORY COMMITTEE

**Monday, June 4, 2012
12:15 PM**

Larry Schneider Board Room, Main Floor, City Hall



**Public Agenda
Municipal Heritage Advisory Committee
Monday, June 4, 2012**

Approval of Public Agenda

Minutes of the meeting held on May 7, 2012.

Tabled Reports

MHAC12-14 Core Neighbourhood Sustainability Action Plan Update

Recommendation

That this report be received and filed.

Administration Reports

MHAC12-19 Cemetery Associated With The Former Regina Indian Industrial School

Recommendation

That this report be received and filed.

Communications

MHAC12-20 2012 Heritage Canada Annual Conference

Recommendation

That the Municipal Heritage Advisory Committee determine which citizen members will be available to attend the Heritage Canada Annual Conference and authorize payment of the registration fee for those members.

MHAC12-21 Monthly Review of 2011/2012 Work Plan

Recommendation

That this communication be received and filed.

Adjournment

AT REGINA, SASKATCHEWAN, MONDAY, MAY 7, 2012

AT A MEETING OF THE MUNICIPAL HERITAGE ADVISORY
COMMITTEE
HELD IN PUBLIC SESSION

AT 12:15 PM

These are considered the draft rendering of the official minutes. Official minutes may be obtained from the Office of the City Clerk once approved.

Present: Donald Black, in the chair
May P Chan
David McLennan
Ray Plosker
Joseph Ralko
Ingrid Thiessen
Victor Thomas
Robert Truszkowski

Regrets: Bianca Currie Poirer
Keith Knox
Ken Lozinsky
Margot Mack

Also in Attendance: Councillor, Fred Clipsham
Committee Assistant, Todd Blyth
Policy Analyst, Liberty Brears

Adoption of Agenda

Ray Plosker moved, AND IT WAS RESOLVED, that the agenda for this meeting be approved, as submitted.

Adoption of Minutes

Victor Thomas moved, AND IT WAS RESOLVED, that the minutes for March 5, 2012 be adopted, as circulated.

Administration Reports

MHAC12-12 Conservation of the Davin Foundation

Recommendation

1. That the temporary storage of the Davin Fountain be in accordance with the conservation options provided in the *Davin Fountain*

Conservation Plan (Appendix A) prepared by the McGinn Group and McGinn Engineering & Preservation Ltd./Barry McGinn Architect.

2. That this report be forwarded to the June 20, 2012 meeting of the Community and Protective Services Committee for consideration.

Joseph Ralko moved in amendment, AND IT WAS RESOLVED, that the recommendations of the report be concurred in after adding recommendation #3 as follows:

That the Community and Protective Services Committee direct the Municipal Heritage Advisory Committee to establish a working group to evaluate potential grants, sight selection criteria, stakeholder interest including communication and naming options for consideration by the Community & Protective Services Committee at their July 18, 2012 meeting.

MHAC12-13 Removal of 1869 Rae Street from the Heritage Holding Bylaw

Recommendation

1. That Bylaw No. 8912 of the City of Regina, commonly known as the Heritage Holding Bylaw, is amended to remove Item 4.28 (the Jolly Residence located at 1869 Rae Street) from Schedule A.
2. That the City Solicitor be instructed to prepare the necessary bylaw amendment.
3. That this report be forwarded to the May 30, 2012 Regina Planning Commission meeting and the June 11, 2012 City Council meeting.

Victor Thomas moved, AND IT WAS RESOLVED, that the recommendation in the report be concurred in.

Don Black left the meeting. Victor Thomas took the Chair.

Committee Reports

MHAC12-14 Core Neighbourhood Sustainability Action Plan Update

Recommendation

That this report be received and filed.

Ingrid Thiessen moved, AND IT WAS RESOLVED, that the report be tabled to the June 4, 2012 meeting of the Municipal Heritage Advisory Committee.

Other Reports

MHAC12-15 Definition of Heritage Open Space

Recommendation

That this report be received and filed.

Ingrid Thiessen moved, AND IT WAS RESOLVED, that the Municipal Heritage Advisory Committee adopt the definition "The promotion, restoration and new design of heritage open spaces, sites, monuments, trails and natural spaces using native plants," as the Heritage Open Space Category description; and

2) That the Committee continue to do further work to better define the Heritage award criterion.

Communications

MHAC12-16 Biographies Regina

Recommendation

That this communication be received and filed.

Victor Thomas moved, AND IT WAS RESOLVED, that this communication be received and filed.

MHAC12-17 OCP 301 Presentation

Recommendation

That this communication be received and filed.

Joseph Ralko moved, AND IT WAS RESOLVED, that this communication be received and filed.

MHAC12-18 Monthly Review of 2011/2012 Work Plan

Recommendation

That this communication be received and filed.

Robert Truszkowski moved, AND IT WAS RESOLVED, that the communication be received and filed.

Adjournment

Ray Plosker moved, AND IT WAS RESOLVED, that the meeting adjourn.

Meeting adjourned at 7:03 pm

Chairperson

Secretary

May 7, 2012

To: Members,
Municipal Heritage Advisory Committee

Re: Core Neighbourhood Sustainability Action Plan Update

**RECOMMENDATION OF THE REGINA PLANNING COMMISSION
- APRIL 4, 2012**

This report be received and filed.

REGINA PLANNING COMMISSION – APRIL 4, 2012

Leila Francis, representing Heritage Community Association, addressed the Commission.

The Commission adopted a resolution to concur in the recommendation contained in the report, after amending recommendation #1 to read as follows:

1. That items RPC08-31 and RPC11-27 be removed from the List of Outstanding Items for Regina Planning Commission.

In accordance with recommendation #2, this report is being forwarded to the Municipal Heritage Advisory Committee for information.

Councillors: Michael Fougere and Mike O'Donnell; Commissioners: Phil Evans, Mark McKee, Phil Selenski and Laureen Snook were present during consideration of this report by the Regina Planning Commission.

The Regina Planning Commission, at its meeting held on April 4, 2012, considered the following report from the Administration:

RECOMMENDATION

1. That item RPC 08-31 be removed from the List of Outstanding Items for Regina Planning Commission.
2. That this report be forwarded to City Council and the Municipal Heritage Advisory Committee for information.

CONCLUSION

The Core Neighbourhood Sustainability Action Plan (the *Plan*) has been updated to include action item priorities from both the City of Regina and the Heritage Community Association (HCA), and Appendix A includes corresponding timelines initiating action items.

BACKGROUND

The Regina Planning Commission, at its meeting held on May 18, 2011 considered report RPC11-27 detailing the *Core Neighbourhood Sustainability Action Plan* and resolved the following:

1. That the Regina Planning Commission endorses the Core Neighbourhood Sustainability Plan.
2. That the Administration invite the Heritage Community Association to prioritize those items where they are listed as having a lead and to provide those priorities to Administration by September.
3. That the Administration undertake a prioritization of those items that fall under the auspices of the City of Regina.
4. That the Administration confirm with partners and funding agents, the participation in the strategy.
5. That a follow-up report be provided to the Regina Planning Commission in October which also includes timelines and reporting mechanisms.

The purpose of this report is to provide an update and respond to recommendation five above.

DISCUSSION

The Administration invited the Heritage Community Association (HCA) to undertake a prioritization of HCA action items accompanying the Plan. The community association responded by undertaking a community survey to determine which action items are deemed a priority for the HCA. In addition, the HCA developed a resident survey to determine which City of Regina lead actions were perceived as being a priority to neighbourhood residents. A total of 371 responses to the HCA's survey were gathered. The information was then ranked-by-vote to determine the HCA's priorities and implementation timelines. The following represents the classification break-points for the HCA's action items based on their rank-by-vote system:

Priority		Initiation Timeline	Resident Votes
I	Immediately	Initiate within 2 years	200 +
NT	Near-Term	Initiate within 2 – 5 years	155 – 200
MT	Medium-Term	Initiate within 5 – 10 years	151 – 154
LT	Long-Term	Initiate within 10 years	0 – 150

The Administration prioritized the City lead action items using the same priority and initiation definitions: I – Immediate, initiate within 1-2 years, NT – Near Term, initiate within 2-5 years, MT – Medium Term, initiate within 5-10 years, LT – Long Term, initiate within year 10, to determine if the action is viable.

The estimated timeframe for review of action items is over a 10 year period.

The Administration contacted external partners, funding agents and other stakeholders identified in Appendix A to determine their level of continued participation and support towards the

implementation of the Plan. This process revealed that the partner agencies remain supportive of the Plan, and that many had initiated action items contained within the Plan.

In one case, the Administration found a disconnect between an action item and the proposed lead agency, the Regina Qu'Appelle Health Region (RQH). In this case, the RQH expressed their support for the Plan and continues to work to implement their action items. However, they are no longer prepared to take a leading role in satisfying action item 5.4, to establish a long-term strategy addressing prostitution and related safety issues in the Heritage Neighbourhood.

An important finding from this review process has been the discontinuity between the scale at which many of the Plan's partner agencies operate (municipal, regional, provincial) and the scale at which the Plan directs intervention at a neighbourhood level. This finding has been captured and will be used to inform the neighbourhood planning framework of the Official Community Plan (OCP). However, during the review process, none of the partners listed in the Plan have given any indication of discontinued participation prior to the finalization of this report.

Many of the actions listed will be achieved through policy changes, partnerships and/or ongoing dedication of existing staff resources. Annual progress reports on action items will be provided to Regina Planning Commission and Council as the Administration works in collaboration with the HCA.

RECOMMENDATION IMPLICATIONS

Financial Implications

The Plan report provides the necessary framework to inform decisions on strategic public and private investment in the Heritage Neighbourhood for the next 8-10 years. The financial resources required and the proposed city administration responsible for the action item are summarized in Appendix A of this report and excludes the costs born of any potential partnerships.

Those actions assigned a value are considered estimates based on current market data and existing salary. As a result, many of the ongoing costs to the City are categorized as an *ongoing operating expense* or, *to be determined*, and are related to ongoing salary and operating expenditures. This report is not a request for consideration or approval of any action items identified in Appendix A, and is not a request for consideration in the budget process. However, future projects may be brought forward for consideration in subsequent budget review processes.

Environmental Implications

The environmental strategies within the Plan serve to reduce the neighbourhood's overall ecological footprint and enhance the cost-effectiveness of infrastructure over the long-term. Environmental sustainability is a key theme in the Plan. Opportunities were identified through the planning process for improving neighbourhood access to existing provincial and federal incentive programs targeted towards energy efficiency. The completion of the Maple Leaf Estates development is an example of positive environmental change in this regard, as this development transformed a city block into attractive townhouses meeting Energy Star standards for efficiency and affordability. Overall, the Plan establishes a number of best practices for sustainable design and urban development for not only the neighbourhood, but also for the City and other Canadian municipalities.

Strategic Implications

The Plan is consistent with the strategic priorities of the City of Regina including:

- Managing growth and community development; and
- Strengthening City infrastructure and assets.

The Plan supports a number of *Regina Development Plan* objectives and policies, including those associated with inner-city revitalization, growth management, economic development, energy efficiency, affordable and special needs housing, compatible infill and design, and transportation and infrastructure. The Plan will also inspire affordable and inclusive residential developments, sustainable community infrastructure, and vibrant and attractive streetscapes. Many of the themes emerging from the Plan strongly support the City's vision of becoming Canada's most vibrant, inclusive, attractive, sustainable community where people live in harmony and thrive in opportunity.

Ultimately, a renewed Heritage Neighbourhood with new public and private investment will contribute to better use of existing infrastructure and community assets contributing to a more robust neighbourhood.

Other Implications

A study to recommend an integrated and structured approach to neighbourhood planning, including the policies, procedures and other tools to support that approach, is being developed to inform the development of the City's new OCP and future neighbourhood planning. This neighbourhood study will inform the future creation of a new Heritage Neighbourhood Plan.

Accessibility Implications

None at this time.

COMMUNICATIONS

None at this time.

DELEGATED AUTHORITY

The disposition of this report is within the delegated authority of the Regina Planning Commission.

Respectfully submitted,

REGINA PLANNING COMMISSION

Judy Moore, Secretary

APPENDIX A

Strategy 1: Build Neighbourhood Capacity & Strengthen Resident Engagement

		I - Immediate NT - Near-Term MT - Medium-Term LT - Long-Term					
Action	Contributor	Capacity	Project Length (years)	Suggested City Lead	Estimated City Costs	Priority	Start (Years)
<p>I.1 Establish a Multi-Purpose Neighbourhood Centre.</p> <p><u>UPDATE:</u> Establishing a Multi-purpose Neighbourhood Centre is consistent with Recommendation #15 of the <i>Recreation Facility Plan</i>. Community Services will continue exploring recreation facility needs in the Heritage neighbourhood and will identify potential spaces to fill those needs. Consideration of additional spaces is dependant on assessed need, partnership and funding.</p>	CoR	Secure land and construct centre.	Driven by <i>Recreation Facility Plan</i>	Community Services	\$7,000,000	MT	5 - 10
	HCA	Ensure Board is active and engaged.	Ongoing	Community Services	Ongoing operating expense	I	1 - 2
<p>I.2 Strengthen the Heritage Community Association.</p> <p><u>UPDATE:</u> Community Services has an ongoing relationship with the HCA to help build capacity.</p>	CoR	Provide governance training and/or strategic planning, and ensure consistent communication with the HCA.				I	1 - 2
	CoR	Monitor and report back to Council and the community.	1 - 3	Community Planning and Development and Communications	Ongoing operating expense	I	1 - 2
<p>I.3 Develop a communications strategy for public updates and community involvement.</p> <p><u>UPDATE:</u> <i>Draft Public Engagement Framework</i> initiated by Communications in 2008.</p>	CoR						
	HCA	Identify gaps and coordinate partners to provide services.	Ongoing	Community Services	Ongoing operating expense	NT	2 - 5
<p>I.4 Establish a network of services that meet a continuum of need.</p> <p><u>UPDATE:</u> Developed through Community Services and Regina Inner City Community Partnership (RICCP) cooperation, the 2009 Legacy Study provides good direction for change in the North Central Neighbourhood and might offer similar direction for the Heritage Neighbourhood, in establishing a network of services that meet a continuum of need.</p>	CoR	Seek ongoing and enriched involvement of First Nations and Metis people.				I	1 - 2
	CoR	Relocate City offices to allow for expansion of the HCA in the Old Fire Hall.	1 - 3	Community Planning and Development, City Operations	TBD	MT	5 - 10
<p>I.5 Expand current recreation facilities (i.e. increase space for recreational activities and day care) in Old Fire Hall #1.</p> <p><u>UPDATE:</u> Office use has been retained at this time. Community Services will continue to work with the HCA to identify programming space in the neighbourhood.</p>	HCA	Determine opportunities to use other recreational spaces in the neighbourhood.				NT	2 - 5

Strategy 2: Establish a Long-Term Community Economic Development Strategy

Action	Contributor	Capacity	Project Length (years)	Suggested City Lead	Estimated City Costs	Priority	Start (Years)
2.1 Establish a full-time community economic development coordinator position to work as a dedicated staff member of the Heritage Community Association.	HCA	Secure funding and discuss/design position with stakeholders.	1 - 3	n/a	n/a	NT	2 - 5
2.2 Support new and existing organizations in coordinating employment and skills development for key populations.	CoR, RRCC, Chamber of Commerce, Ministry of Advanced Education, Empl. and Immigration (AEED), businesses, service organizations	Build relationships with First Nations and Metis organizations.	Ongoing	Community Planning and Development and Community Services	Ongoing operating expense	NT	2 - 5
2.3 Support and strengthen local business.	Local businesses	1) Develop campaigns, initiatives, and partnerships with contributors listed in Action 2.2. 2) Develop policy and zoning development to improve commercial areas along 11 th Avenue; and 2) Develop a façade improvement program.	Ongoing	All departments	1) Ongoing operating expense 2) TBD	NT	2 - 5
2.4 Increase the number of daycare spaces in Heritage.	CoR	Encourage daycare space through policy and zoning.	1 - 3	Community Planning and Development	Ongoing operating expense	MT	5 - 10
2.5 Create a local Co-operative Auto Network. UPDATE: Completed in 2009 - <i>Regina Car Share Program</i> .	Non-Profit	Already established (recently created and maintained by local NGO).	complete	n/a	n/a	MT	5 - 10
2.6 Build strong connections with educational institutions.	CoR HCA	Work with post-secondary institutions to conduct research in Heritage Neighbourhood.	Ongoing	All departments	Ongoing operating expense	NT	2 - 5
2.7 Develop a long-term parking strategy for the areas surrounding the Regina General Hospital and the Downtown Interface.	CoR	1) Develop a strategy; and 2) Create a parking and traffic study.	1 - 3	Community Planning and Development City Operations	\$250,000	MT	5 - 10

Strategy 3: Establish a Long-Term, Sustainable Housing Strategy

Action		Contributor		Capacity		Project Length (years)		Suggested City Lead		Estimated City Costs		Priority		Start (Years)	
3.1 Establish a full-time community housing strategy coordinator position to work as a dedicated staff member of the Heritage Community Association.		HCA	Secure a housing strategy coordinator position.	Ongoing		Community Planning and Development		\$60,000/year		MT		5 - 10			
		CoR	Coordinate efforts with HCA housing strategy coordinator, if one is established.	Ongoing		Community Planning and Development		1) Ongoing operating expense 2) TBD		NT		2 - 5			
3.2 Support current and future housing standards enforcement and incorporate a high standard of sustainability as a key component of any new development or housing initiative. <u>UPDATE:</u> Community Planning and Development Division (Development Engineering Department) would be involved with supporting new infrastructure development. <u>UPDATE:</u> Sask. Housing Corporation (SHC) has partnered with the City to provide inspection services for repair programs such as the Saskatchewan Rental Housing Supplement (SRHS). SRHS requires repaired units meet minimum Health & Safety Criteria. The City inspects for quality control.		SaskHousing	Increase housing standards enforcement.	Ongoing		Community Planning and Development		1) Ongoing operating expense 2) TBD		NT		2 - 5			
		CoR	1) Provide housing data to HCA and work with Province and local landlords in standards enforcement; 2) Staff time to develop and capital costs to provide incentives for sustainability standards.	Ongoing		Community Planning and Development		1) Ongoing operating expense 2) TBD		NT		2 - 5			
3.3 Develop and implement a range of small-scale home repair and rehabilitation programs. <u>UPDATE:</u> SHC's has created small scale home repair and rehabilitation programs: Homeowner Repair Program & Rental Repair Program.		HCA	Identify funding and programs, and connect volunteers.	Ongoing		Community Planning and Development		n/a		I		1 - 2			
		SaskHousing	Support funding to housing providers working with key populations; Consult with key populations to identify gaps and possible solutions.	Ongoing		Community Planning and Development		Ongoing operating expense		I		1 - 2			
3.4 Ensure the establishment of housing for key populations, including youth, singles, and First Nations and Metis peoples. <u>UPDATE:</u> Active Housing providers include Gabriel Housing Corporation, Prairie Lodge Urban Housing and others (including the private development sector). <u>UPDATE:</u> Since January 1, 2007 SHC has completed 178 units worth \$28.3 Mil. Another 165 Units totaling 23.7 Mil are progressing or under construction. Key populations served include youth, singles, First Nations & Metis peoples. In Heritage, projects completed include Maple Leaf Estates (family), EHRLO (singles at risk), and Street Culture Kids/No Wrong Door (youth at risk).		Housing Providers	Consult with key populations to identify gaps and possible solutions.	Ongoing		Community Planning and Development		Ongoing operating expense		I		1 - 2			
		CoR	Consult with key populations to identify gaps and possible solutions.	Ongoing		Community Planning and Development		Ongoing operating expense		I		1 - 2			
3.5 Encourage medium-density/mixed-use development along major arterials. <u>UPDATE:</u> Partly being addressed by the Regina Downtown Neighbourhood Plan. Community Planning and Development Division (Development Engineering Department) would be a key contributor regarding transportation impacts and lead for Development Standards Manual policy updates. The Transportation Master Plan may provide further direction regarding transportation goals. Amending Development Standards would require a citywide policy review, not specific to the Heritage Neighbourhood. <u>UPDATE:</u> Section 7.1 g) of Part A - Policy Plan, Regina Development Plan Bylaw 7877 encourages higher density housing and mixed use development along or adjacent to major arterial streets.		CoR	Develop supportive policy and zoning.	1 - 3		Community Planning and Development		Ongoing operating expense		NT		2 - 5			

<p>3.6 Provide incentives to encourage the development of vacant lots. <u>UPDATE:</u> Since 2009, the City has awarded City-owned vacant residential land via a lot draw to qualified and proven housing providers for immediate development. <u>UPDATE:</u> The City has an ongoing Housing Incentive Program to provide incentives encouraging the redevelopment of vacant lots throughout the Heritage Neighbourhood.</p>	<p>CoR</p>	<p>Develop and offer incentives (as part of incentives initiative identified above); 2) Develop a strategy for lot consolidation and strategic land disposition (completed).</p>	<p>Ongoing</p>	<p>Community Planning and Development</p>	<p>1) Costs included in first line item above 2) n/a</p>	<p>I 1 - 2</p>
<p>3.7 Develop and provide incentives for adaptive re-use of buildings. <u>UPDATE:</u> The City currently offers a property tax abatement for eligible properties under the Municipal Incentive Policy for Preservation of Heritage Buildings. <u>UPDATE:</u> SHC has created the Conversion Repair Program.</p>	<p>SaskHousing CoR</p>	<p>Develop and offer incentives. Develop and offer incentives (as part of incentives initiative identified above).</p>	<p>Ongoing</p>	<p>Community Planning and Development</p>	<p>Ongoing operating expense</p>	<p>I 1 - 2</p>
<p>3.8 Adopt housing targets.</p>	<p>CoR</p>	<p>Develop housing targets and track performance.</p>	<p>Ongoing</p>	<p>Community Planning and Development</p>	<p>Ongoing operating expense</p>	<p>I 1 - 2</p>
<p>3.9 Enhance and improve targeting for housing incentive programs. <u>UPDATE:</u> Existing <i>Housing Incentive Program</i> offers targeted abatements for new, owner-occupied and rental residential properties. <u>UPDATE:</u> SHC provided homeowner programs between 2006 & 2010 that were eligible for stacking with the City's programs. SHC's homeowner program ended December 31, 2010. SHC has delivered the Rental Development Program since 2004. The Rental Construction Program (RCI) and the Affordable Home Ownership Program (AHOP) were developed & implemented to enhance municipal housing programs.</p>	<p>SaskHousing CoR</p>	<p>Coordinate with the City to target/stack incentives. Coordinate with Province to target/stack incentives.</p>	<p>Ongoing</p>	<p>Community Planning and Development</p>	<p>Ongoing operating expense</p>	<p>I 1 - 2</p>
<p>3.10 Preserve the character and heritage of existing buildings in the neighbourhood.</p>	<p>CoR</p>	<p>Develop supportive policy and zoning.</p>	<p>Ongoing</p>	<p>Community Planning and Development</p>	<p>Ongoing operating expense</p>	<p>MT 5 - 10</p>

Strategy 4: Enhance Food Security and Provide Access to Quality Food

Action		Contributor	Capacity	Project Length (years)	Suggested City Lead	Estimated City Costs	Priority	Start (Years)
4.1 Promote the establishment of community gardens, edible landscaping, greenhouses, green roofs, allotment gardens, composting, etc. UPDATE: <i>City of Regina Community Garden Policy</i> partially addresses this point. Community Services will continue to support the development of community gardens through the Community Garden Policy.	UPDATE: The HCA has developed a community garden on the Thomson Community School grounds located at 2033 Toronto Street.	CoR	1) Develop food system policies; 2) Integrate landscaping into City-owned spaces.	Ongoing	Community Planning and Development; Community Services	1) Ongoing operating expense 2) \$20,000	MT	5 - 10
		HCA	Identify location opportunities for urban agriculture.				NT	2 - 5
4.2 Establish a mid-sized grocery store or expand on existing food business to include a much broader range of essential goods. UPDATE: Existing policy supports the creation of grocery store. Further considered expected with the completion of the OCP.		CoR	Develop policy to support the establishment of grocery store.	1 - 3	Community Planning and Development	Ongoing operating expense	NT	2 - 5
		RROC	Provide incentives for the establishment of a grocery store.					
4.3 Improve access to existing food programs. UPDATE: Regina Education and Action on Child Hunger (REACH); Regina and District Food Bank; Chili for Children; Home Economics for Living Project (HELP); and other food security initiatives are active programs in the Heritage Neighbourhood.		Food Security Organizations/ Initiatives	Promote awareness in the neighbourhood of food programs.	Ongoing	Community Services	TBD		
		CoR	Work with the HCA and other food security agencies to build capacity. The CoR funds like programs through the <i>Community Investment Program</i> .			Ongoing operating expense	1	1 - 2
		Regina Food Bank	Explore locating a satellite Food Bank in the neighbourhood.			Ongoing operating expense		
4.4 Establish indoor/outdoor farmers markets.		HCA	Assess feasibility of market; Partner with the current Farmers Market if desired.	4 - 7	Community Planning and Development	TBD	NT	2 - 5
		CoR	Develop policy that supports establishment of farmers' market.			Ongoing operating expense	MT	5 - 10
4.5 Develop a marketing strategy for food businesses and food programs in Heritage.		Local businesses	Develop the marketing strategy.	1 - 3	n/a	TBD		
		HCA	Support local businesses in community events; Establish a food-related task force.			TBD	NT	2 - 5
4.6 Encourage food festivals, community suppers, and barbeques.		HCA	Work with partners to coordinate events, and recruit volunteers.	1 - 3	n/a	TBD	NT	2 - 5

Strategy 5: Improve Safety and Reduce Crime

Action		Contributor		Capacity	Project Length (years)	Suggested City Lead	Estimated City Costs	Priority	Start (Years)
5.1 Develop a long-term community maintenance and waste management strategy. <u>UPDATE:</u> <i>Integrated Solid Waste Management Plan</i> implementation established April, 2011 and approved January 18, 2011 (DE11-1).	CoR	Develop new strategy or integrate into the city-wide waste strategy (Integrated Solid Waste Management Plan).	1 - 3	Community Planning and Development; City Operations	Associated with Waste Plan	I	1 - 2		
	HCA	Establish a community maintenance coordinator position.	Ongoing	Community Planning and Development	1) \$60,000 ongoing operating expense 2) TBD	MT	5 - 10		
5.2 Establish a community maintenance coordinator position to work as a dedicated staff member of the Heritage Community Association.	CoR	1) Promote the ongoing maintenance of public and private property; 2) Develop a liveable alley design strategy.				MT	5 - 10		
	RQH	Develop neighbourhood partnerships to secure resources.	1 - 3	Community Services	Ongoing operating expense	MT	5 - 10		
5.3 Create a neighbourhood drug treatment and prevention strategy. <u>UPDATE:</u> RQH has established an Addictions Treatment Centre located at 1640 Victoria Avenue in the Heritage Neighbourhood to assist with drug treatment throughout the region.	CoR	Liaise with community stakeholders to support program expansion.							
	CoR	Strategy development	Ongoing	Regina Police Service	TBD	I	1 - 2		
5.4 Establish a long-term strategy to address prostitution and related safety issues in Heritage. <u>UPDATE:</u> The RFS advises that prostitution is ranked as a high priority under the <i>Regina Police Services Strategic Plan</i> mandate for the Heritage Neighbourhood. <u>UPDATE:</u> The RQHR has indicated that they are not prepared to take a leading role in the completion of this action item.	HCA	Work with the City on the development of a strategy.				I	1 - 2		
	CoR	Provide tamper-proof needle drop boxes.	1 - 3	Community Services; Community Planning and Development	TBD	NT	2 - 5		
5.5 Eliminate needle disposal on private and public property. <u>UPDATE:</u> Needle Drop-off box located in the alley of 1800 Block Toronto Street. The RQH is working with the City to establish additional locations for this service in the neighbourhood.	HCA and other community organizations	Identify funding for program development, and undertake work.	1 - 3	n/a	n/a	I	1 - 2		
	HCA	Build capacity and provide service.	1 - 3	n/a	n/a	I	1 - 2		
5.6 Develop prevention and intervention programs for youth. <u>UPDATE:</u> Implement a neighbourhood watch and call-in program. <u>UPDATE:</u> Community organizations include Ehrlo Community Services, Carmichael Outreach, would likely help inform a program of this nature.	CoR	Increase police shift assignments in Heritage.	Ongoing	Regina Police Service	TBD				
	CoR	Community Policing Centre created in Old Fire Hall #1 in 2010 and staffed with a designated Heritage Community Program Sergeant. An Extensive police bike patrol (Bike & Beat) implemented for the Heritage Neighbourhood.				I	1 - 2		

UPDATE: A total of 14 Heritage Community Police Officers provide weekly continual coverage (7 days on, 7 days off, 9:00 a.m. - 9:00 p.m.). 24-hour police coverage for Heritage staffed with 12 shift police officers.

UPDATE: RPS Strategic Plan implemented a third patrol district to improve policing in central Regina including Heritage Neighbourhood, under a central district.

HCA	Increase foot/bike community patrols.	TBD	I																		1 - 2
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Strategy 6: Invest in Community Identity by Building on Arts, Culture, and Heritage Assets

Action	Contributor		Capacity	Project Length (years)	Suggested City Lead	Estimated City Costs	Priority	Start (Years)
6.1 Encourage the establishment of an arts incubator/business cluster. UPDATE: Common Weal, Sakewewak, Arts Action and the community at large would participate and benefit with the creation of an arts incubator/business cluster.	HCA, SaskCulture, Sask Arts Board, community arts groups	Secure funding and identify/form partnerships.	Develop supportive policy and zoning. Partner with First Nations and Metis groups for programming at schools. Partner with First Nations and Metis groups for programming at the HCA. This forms part of the Community Centre described in Strategy 1.	Ongoing	Community Planning and Development	Ongoing operating expense	LT	10
	CoR	Regina School Board		1 - 3	n/a	n/a	MT	5 - 10
6.2 Strengthen multicultural and First Nations and Metis programming at schools and the Heritage Community Association. UPDATE: CoR is in partnership with the HCA in conducting a youth programming needs assessment for the Heritage Neighbourhood.	HCA	Partner with First Nations and Metis groups for programming at the HCA.	Form a steering and marketing committee. Erect signage that identifies heritage landmarks.	1 - 3	Community Services	TBD	LT	10
	CoR	Regina School Board		1 - 3	Community Services	TBD	I	1 - 2
6.3 Develop a new arts and culture facility on 11 th Avenue. UPDATE: A privately owned Arts Centre hub is currently under construction located at 1621 11th Avenue.	CoR	This forms part of the Community Centre described in Strategy 1.	Consult the Board and community on a new name. Identify and coordinate steering committee members. Provide information to the HCA on funding opportunities.	1 - 3	n/a	n/a	n/a	n/a
	HCA	Regina School Board		1 - 3	Community Services	Ongoing operating expense	MT	5 - 10
6.4 Reinforce identity by branding the neighbourhood. UPDATE: Two new signs (1205 11th Avenue) and intersection of 14th Avenue and Winnipeg Street) were erected to increase visibility. The process of strengthening community identity is an on-going process.	CoR; Multiculturalism Council; SaskCulture; Heritage Regina, Heritage Sask; Sask Arts Board	Allow cultural events and artist installations on private property. 1) Complete four murals; and 2) Develop and manage property tax exemption program for artist studios.	Local businesses	Ongoing	Community Services	1) \$40,000 2) TBD	NT	2 - 5
	CoR	1) Support resident artist salary; and 2) Provide space and supplies. Establish a committee for arts development.		CoR	Community Services	1) \$40,000/year	MT	5 - 10
6.5 Rename the neighbourhood. UPDATE: Completed in 2009.	HCA	Develop new programming.	Local businesses	1 - 3	Community Services	Ongoing operating expense	LT	10
	HCA	Develop new programming.		CoR	Community Services	Ongoing operating expense	NT	2 - 5
6.6 Form a steering committee to access and direct funding for arts, culture, and heritage programming in Heritage.	CoR	1) Support resident artist salary; and 2) Provide space and supplies. Establish a committee for arts development.	Local businesses	Ongoing	Community Services	1) \$40,000/year	MT	5 - 10
	HCA	Develop new programming.		CoR	Community Services	Ongoing operating expense	NT	2 - 5
6.7 Encourage business and property owners to support arts and culture activities.	CoR	1) Support resident artist salary; and 2) Provide space and supplies. Establish a committee for arts development.	Local businesses	1 - 3	Community Services	Ongoing operating expense	LT	10
	HCA	Develop new programming.		CoR	Community Services	Ongoing operating expense	NT	2 - 5
6.8 Establish an artist-in-residence program. UPDATE: An artist in residence has been supported in previous years through the Arts Board.	HCA	Develop new programming.	Local businesses	1 - 3	Community Services	Ongoing operating expense	LT	10
	HCA	Develop new programming.		CoR	Community Services	Ongoing operating expense	NT	2 - 5
6.9 Encourage public art and cultural events that articulate the heritage and multicultural and ethnic diversity of Heritage Neighbourhood.	HCA	Develop new programming.	Local businesses	1 - 3	Community Services	Ongoing operating expense	LT	10
	HCA	Develop new programming.		CoR	Community Services	Ongoing operating expense	NT	2 - 5

<p>UPDATE: Public art and cultural events are partially addressed through the <i>Regina Downtown Neighbourhood Plan</i> through supportive policies. The City is working on creating a City-wide cultural plan.</p> <p>UPDATE: The Harvest Festival held annually during Culture Days is a multi-cultural festival held in the Heritage Neighbourhood.</p>	<p>Multiculturalism Council; SaskCulture; Heritage Regina; Heritage Sask, Sask Arts Board</p> <p>CoR</p>	<p>Support new programming.</p> <p>Recognize community arts and culture leaders through awards, and participate in the Heritage Cultural Events Group (if established by the HCA).</p>					NT	2 - 5
							MT	5 - 10

Strategy 7: Green the Heritage Neighbourhood

Action	Contributor	Capacity	Project Length (years)	Suggested City Lead	Estimated City Costs	Priority	Start (Years)
<p>7.1 Prevent illegal dumping of refuse and related fires in Heritage.</p> <p><u>UPDATE:</u> <i>Integrated Solid Waste Management Plan</i> implementation approved January 18, 2011 (DE11-1). Program service implementation scheduled for 2013. City Operations funds ongoing enforcement for the Heritage Neighbourhood regarding illegal dumping.</p>	CoR	Develop and execute a city-wide education campaign and other strategies.	Ongoing	City Operations; Office of the City Manager, Communications and Bylaw Enforcement	TBD	MT	5 - 10
<p>7.2 Rehabilitate the Maple Leaf Pool or build a new recreational facility and pool on the old site.</p> <p><u>UPDATE:</u> Improvements outlined in the <i>Recreation Facility Plan</i>.</p>	CoR	Rehabilitate OR redevelop with a water recreation feature (the latter is planned).	1 - 2	Community Services	TBD	LT	10
<p>7.3 Capitalize on opportunities to develop new sustainable storm water infrastructure.</p>	CoR	1) Reactivate and manage the Homeowner Flood Education Program; 2) Undertake a study for sustainable stormwater applications in Heritage; and 3) Staff time to work with Saskatchewan Housing to develop integrated stormwater management at former St. Joseph's site.	1 - 3	City Operations	1) Ongoing operating expense 2) \$150,000		
<p><u>UPDATE:</u> Community Planning & Development (Development Engineering) will lead the formation of an internal committee involving stakeholders from City Operations and Community & Neighbourhood Service to undertake study and application of SUDS (Sustainable Urban Drainage System) with respect to development within the city as whole.</p> <p><u>UPDATE:</u> Negotiations between SHC & the City took place regarding development of former St. Joseph's school site. An integrated neighbourhood stormwater management system was negotiated with final contract zone agreement. SHC installed a stormwater management system to handle on-site stormwater to meet City standards.</p>	SaskHousing	Develop integrated stormwater management at former St. Joseph's site. Phase I completed in 2006 & Phase II completed in 2008.			3) Maple Leaf Estates Complete	H	2 - 5
<p>7.4 Pursue an aggressive waste management and waste diversion strategy.</p> <p><u>UPDATE:</u> <i>Integrated Solid Waste Management Plan</i> report referred back to Administration in January, 2011.</p>	CoR	1) Coordinate and operate a community-wide clean-up (1/year for 10 years); 2) Develop a curb-side recycling pilot project; 3) Develop a landfill waste diversion strategy for inclusion in the city-wide waste management plan.	1 - 3	City Operations	1) \$35,000 2) TBD 3) Ongoing operating expense	I	1 - 2
<p>7.5 Increase targeting in existing incentives and programs regarding Heritage.</p> <p><u>UPDATE:</u> Revised Housing Incentives Policy currently offering residential tax exemptions for new owner-occupied and rental developments.</p> <p><u>UPDATE:</u> Additional RCI funding for new multi-rental developments created funding for two years. This program, administered by the City, is assisting developers in the creation of new, multiple unit rental units.</p> <p><u>UPDATE:</u> SHC provided homeowner programs between 2006 & 2010 that were eligible for stacking with the City's programs. SHC's homeowner program ended December 31, 2010. SHC has delivered the Rental Development Program since 2004. The Rental Construction Program (RCI) and the Affordable Home Ownership Program (AHOP) were developed & implemented to enhance municipal housing programs.</p>	CoR	Coordinate with Province to target/stack incentives.	1 - 3	Community Planning and Development	Costs included in Strategy 3.9		
<p>7.6 Pursue the development of renewable energy systems.</p>	SaskHousing	Coordinate with the City of Regina to target/stack incentives.				I	1 - 2
	SaskHousing	Integrate renewable and high-efficient district energy systems into the former St. Joseph development.	1 - 7	Community Planning and Development; Corporate Services	1) TBD		

<p>UPDATE: SHC developed the former St. Joseph's school site into ownership and rental units. The ownership units are heated by stand alone high efficient gas appliances. The apartment building was designed and constructed to provide a "district heat ready" hook up to a City district heating system.</p>	<p>CoR</p>	<p>1) Develop an energy management strategy for stakeholders; 2) Consulting costs for a feasibility study for City-owned and operated energy neighbourhood utility.</p>			<p>LT</p>	<p>10</p>
<p>7.7 Implement a roll-out bin strategy. UPDATE: <i>Integrated Solid Waste Management Plan</i> implementation approved January 18, 2011 (DE11-1). To be completed in 2012.</p>	<p>CoR</p>	<p>Increase education efforts for renewable and shared energy options; Work with the CoR to develop and energy management strategy for stakeholders.</p>	<p>1 - 3</p>	<p>TBD</p>	<p>I</p>	<p>1 - 2</p>
<p>7.8 Promote education for sustainability. UPDATE: Community Planning & Development (Development Engineering) would be involved in the delivery of education on sustainable development and innovation in the construction of city infrastructure to internal partners and external partners such as developers through the RRRHBA. UPDATE: Educational material provided on City's web site. Communication and education provided to the public during emergency events (i.e. spring runoff).</p>	<p>CoR</p>	<p>Pursue waste heat use opportunities and/or renewable district energy system. Integrate into city-wide waste management strategy.</p>	<p>Ongoing</p>	<p>Ongoing operating expense</p>	<p>I</p>	<p>1 - 2</p>
<p>7.9 Develop a strategy to create new uses for vacant lots and sites occupied by dilapidated buildings. UPDATE: Co-ordinated Request For Proposal between City Centre Branch and Real Estate Division was created for vacant residential lot draw. This draw awards qualified and proven housing providers vacant lots for immediate development.</p>	<p>CoR</p>	<p>Deliver presentations at schools and promote existing programs and technologies to partners. Assess options and strategies for vacant lots and dilapidated buildings.</p>	<p>1 - 3</p>	<p>Ongoing operating expense</p>	<p>NT</p>	<p>2 - 5</p>
<p>7.10 Beautify the Heritage Neighbourhood by encouraging green landscaping.</p>	<p>CoR</p>	<p>Develop a rain garden pilot project and integrate native species and other green landscaping into Heritage's green spaces.</p>	<p>1 - 3</p>	<p>TBD</p>	<p>MT</p>	<p>5 - 10</p>
<p>7.11 Remediate City-owned contaminated vacant sites.</p>	<p>CoR</p>	<p>Undertake remediation.</p>	<p>4 - 7</p>	<p>TBD</p>	<p>LT</p>	<p>10</p>

Strategy 8: Create Beautiful and Vibrant Streets

Action	Contributor	Capacity	Project Length (years)	Suggested City Lead	Estimated City Costs	Priority	Start (Years)
<p>8.1 Create a vibrant commercial high street by revitalizing 11th Avenue or facilitating adaptive re-use along Victoria Avenue.</p> <p><u>UPDATE:</u> Conversion of 11th Avenue to a two-way street in the Downtown will improve access to businesses on 11th Avenue during afternoon rush hour.</p> <p><u>UPDATE:</u> City Operations indicates no plans to introduce traffic calming measures along Victoria Avenue.</p>	CoR	<p>1) Develop supportive strategy and policies;</p> <p>2) Introduce traffic-calming measures.</p>	1 - 3	Community Planning and Development; City Operations	<p>1) Ongoing operating expense</p> <p>2) TBD</p>	MT	5 - 10
	Local businesses	Develop a theme or brand for commercial/mixed-use streets.					
8.2 Establish clear gateways and beautify them with public art and/or landscaping, buildings, etc.	CoR	<p>1) Engage the community and local artists; 2) Commission art.</p>	4 - 7	Community Planning and Development; Community Services	<p>1) Ongoing operating expense</p> <p>2) \$100,000</p>	LT	10
<p>8.3 Transform Montreal Street into a greenway.</p> <p><u>UPDATE:</u> Currently on 5 year budget. Cost is preliminary. Development costs to be determined with creation of a detailed strategy.</p>	CoR	<p>1) Staff time for strategy and policy development; and 2) capital costs for consulting services and preliminary construction.</p>	1 - 3	Community Planning and Development	<p>1) Ongoing operating</p> <p>2) ~\$1,100,000</p>	MT	5 - 10
	CoR	Staff time for laising with Heritage Community Association and flower pot maintenance.	Ongoing	City Operations	Ongoing Operating Expense	H	2 - 5
<p>8.4 Encourage stewardship of street furniture.</p> <p><u>UPDATE:</u> Additional street furniture has been added in the Heritage Neighbourhood, but no stewardship program has been developed.</p>	HCA & local businesses	Work with the City of Regina to maintain street furniture adjacent to buildings.				H	2 - 5
	CoR	<p>1) Staff time for planning, design and construction strategy; and 2) capital costs for construction.</p>	1 - 2	Community Planning and Development	<p>1) Ongoing operating expense</p> <p>2) TBD</p>	NT	2 - 5
8.5 Review proposed bikeways and create a new local bikeway on 12 th and 15 th Avenues.	CoR	Staff time and capital costs for construction.	1 - 2	City Operations	\$200,000	MT	5 - 10
<p>8.6 Create traffic calming measures for safer sidewalks and strategic nodes of concern/intersections.</p>	CoR	Staff time for parking and traffic assessments, and capital costs for construction.	4 - 7	Community Planning and Development; City Operations	\$205,000 - \$250,000	LT	10
	CoR	Staff time and capital costs for construction.					

APPENDIX B

I - Immediate
NT - Near-Term
MT - Medium-Term
LT - Long-Term

Strategy 1: Build Neighbourhood Capacity & Strengthen Resident Engagement						
Action	Contributor		Heritage Community Association Ranking		City of Regina Ranking	
	Priority	Start (Years)	Priority	Start (Years)	Priority	Start (Years)
1.1 Establish a Multi-Purpose Neighbourhood Centre.	CoR	1 - 2	I	1 - 2	MT	5 - 10
1.2 Strengthen the Heritage Community Association.	CoR	5 - 10	MT	5 - 10	I	1 - 2
1.4 Establish a network of services that meet a continuum of need.	CoR	10	LT	10	I	1 - 2
1.5 Expand current recreation facilities (i.e. increase space for recreational activities and day care) in Old Fire Hall #1.	CoR	10	LT	10	MT	5 - 10
Strategy 2: Establish a Long-Term Community Economic Development Strategy						
Action	Contributor		Heritage Community Association Ranking		City of Regina Ranking	
2.2 Support new and existing organizations in coordinating employment and skills development for key populations.	CoR	10	LT	10	NT	2 - 5
2.3 Support and strengthen local business - Develop policy and zoning development to improve commercial areas along 11th Avenue.	CoR	1 - 2	I	1 - 2	NT	2 - 5
2.3 Support and strengthen local business - Develop a façade improvement program.	CoR	10	LT	10	NT	2 - 5
2.4 Increase the number of daycare spaces in Heritage.	CoR	2 - 5	NT	2 - 5	MT	5 - 10
2.6 Build strong connections with educational institutions.	CoR	2 - 5	NT	2 - 5	NT	2 - 5
2.7 Develop a long-term parking strategy for the areas surrounding the Regina General Hospital and the Downtown Interface.	CoR	2 - 5	NT	2 - 5	MT	5 - 10
Strategy 3: Establish a Long-Term, Sustainable Housing Strategy						
Action	Contributor		Heritage Community Association Ranking		City of Regina Ranking	
3.1 Establish a full-time community housing strategy coordinator position to work as a dedicated staff member of the Heritage Community Association.	CoR	10	LT	10	MT	5 - 10
3.2 Support current and future housing standards enforcement and incorporate a high standard of sustainability as a key component of any new development or housing initiative.	CoR	1 - 2	I	1 - 2	NT	2 - 5
3.4 Ensure the establishment of housing for key populations, including youth, singles, and First Nations and Metis peoples.	CoR	2 - 5	NT	2 - 5	I	1 - 2
3.5 Encourage medium-density/mixed-use development along major arterials.	CoR	2 - 5	NT	2 - 5	NT	2 - 5
3.6 Provide incentives to encourage the development of vacant lots - Develop and offer incentives.	CoR	2 - 5	NT	2 - 5	I	1 - 2
3.6 Provide incentives to encourage the development of vacant lots - Develop a strategy for lot consolidation and strategic land disposition.	CoR	10	LT	10	I	1 - 2
3.7 Develop and provide incentives for adaptive re-use of buildings.	CoR	2 - 5	NT	2 - 5	I	1 - 2
3.8 Adopt housing targets.	CoR	10	LT	10	I	1 - 2
3.9 Enhance and improve targeting for housing incentive programs.	CoR	2 - 5	NT	2 - 5	I	1 - 2
3.10 Preserve the character and heritage of existing buildings in the neighbourhood.	CoR	2 - 5	NT	2 - 5	MT	5 - 10

Strategy 4: Enhance Food Security and Provide Access to Quality Food

Action	Contributor	Priority	Start (Years)	Priority	Start (Years)
4.1 Promote the establishment of community gardens, edible landscaping, greenhouses, green roofs, allotment gardens, composting, etc.	CoR	LT	10	MT	5 - 10
4.2 Establish a mid-sized grocery store or expand on existing food business to include a much broader range of essential goods.	CoR	I	1 - 2	NT	2 - 5
4.3 Improve access to existing food programs.	CoR	NT	2 - 5	I	1 - 2
4.4 Establish indoor/outdoor farmers markets.	CoR	LT	10	MT	5 - 10

Strategy 5: Improve Safety and Reduce Crime

Action	Contributor	Priority	Start (Years)	Priority	Start (Years)
5.1 Develop a long-term community maintenance and waste management strategy.	CoR	NT	2 - 5	I	1 - 2
5.2 Establish a community maintenance coordinator position to work as a dedicated staff member of the Heritage Community Association.	CoR	NT	2 - 5	MT	5 - 10
5.3 Create a neighbourhood drug treatment and prevention strategy.	CoR	NT	1 - 2	MT	5 - 10
5.4 Establish a long-term strategy to address prostitution and related safety issues in Heritage.	CoR	NT	2 - 5	I	1 - 2
5.5 Eliminate needle disposal on private and public property.	CoR	I	1 - 2	NT	2 - 5
5.8 Improve community police services and increase police presence in Heritage.	CoR	I	1 - 2	I	1 - 2

Strategy 6: Invest in Community Identity by Building on Arts, Culture, and Heritage Assets

Action	Contributor	Priority	Start (Years)	Priority	Start (Years)
6.1 Encourage the establishment of an arts incubator/business cluster	CoR	LT	10	MT	5 - 10
6.3 Develop a new arts and culture facility on 11 th Avenue.	CoR	LT	10	LT	10
6.4 Reinforce identity by branding the neighbourhood.	CoR	LT	10	I	1 - 2
6.6 Form a steering committee to access and direct funding for arts, culture, and heritage programming in Heritage.	CoR	LT	10	NT	2 - 5
6.7 Encourage business and property owners to support arts and culture activities - Complete four murals.	CoR	LT	10	NT	2 - 5
6.7 Encourage business and property owners to support arts and culture activities - Develop and manage property tax exemption program for artist studios.	CoR	LT	10	NT	2 - 5
6.8 Establish an artist-in-residence program.	CoR	LT	10	MT	5 - 10
6.9 Encourage public art and cultural events that articulate the heritage and multicultural and ethnic diversity of Heritage Neighbourhood.	CoR	LT	10	MT	5 - 10

Strategy 7: Green the Heritage Neighbourhood

Action	Contributor	Priority	Start (Years)	Priority	Start (Years)
7.1 Prevent illegal dumping of refuse and related fires in Heritage.	CoR	NT	2 - 5	MT	5 - 10
7.2 Rehabilitate the Maple Leaf Pool or build a new recreational facility and pool on the old site.	CoR	I	1 - 2	LT	10
7.3 Capitalize on opportunities to develop new sustainable storm water infrastructure - Reactivate and manage the Homeowner Flood Education Program.	CoR	LT	10	NT	2 - 5
7.3 Capitalize on opportunities to develop new sustainable storm water infrastructure - Undertake a study for sustainable stormwater applications in Heritage.	CoR	LT	10	NT	2 - 5
7.4 Pursue an aggressive waste management and waste diversion strategy - Coordinate and operate a community-wide clean-up (1/year for 10 years).	CoR	I	1 - 2	I	1 - 2

7.4 Pursue an aggressive waste management and waste diversion strategy - Develop a curb-side recycling pilot project.	CoR		NT	2 - 5	I	1 - 2
7.4 Pursue an aggressive waste management and waste diversion strategy - Develop a landfill waste diversion strategy for inclusion in the city-wide waste management plan.	CoR		NT	2 - 5	I	1 - 2
7.5 Increase targeting in existing incentives and programs regarding Heritage.	CoR		LT	10	I	1 - 2
7.6 Pursue the development of renewable energy systems - Develop an energy management strategy for stakeholders.	CoR		LT	10	LT	10
7.6 Pursue the development of renewable energy systems - Consulting costs for a feasibility study for City-owned and operated energy neighbourhood utility.	CoR		LT	10	LT	10
7.7 Implement a roll-out bin strategy.	CoR		LT	10	I	1 - 2
7.8 Promote education for sustainability.	CoR		MT	5 - 10	I	1 - 2
7.9 Develop a strategy to create new uses for vacant lots and sites occupied by dilapidated buildings.	CoR		I	1 - 2	NT	2 - 5
7.10 Beautify the Heritage Neighbourhood by encouraging green landscaping.	CoR		LT	10	MT	5 - 10
7.11 Remediate City-owned contaminated vacant sites.	CoR		MT	5 - 10	LT	10
Strategy 8: Create Beautiful and Vibrant Streets						
				Heritage Community Association Ranking	City of Regina Ranking	
	Contributor	Action	Priority	Start (Years)	Priority	Start (Years)
8.1 Create a vibrant commercial high street by revitalizing 11 th Avenue or facilitating adaptive re-use along Victoria Avenue - Develop supportive strategy and policy.	CoR	8.1 Create a vibrant commercial high street by revitalizing 11 th Avenue or facilitating adaptive re-use along Victoria Avenue - Develop supportive strategy and policy.	LT	10	MT	5 - 10
8.1 Create a vibrant commercial high street by revitalizing 11 th Avenue or facilitating adaptive re-use along Victoria Avenue - Introduce traffic-calming measures.	CoR	8.1 Create a vibrant commercial high street by revitalizing 11 th Avenue or facilitating adaptive re-use along Victoria Avenue - Introduce traffic-calming measures.	LT	10	MT	5 - 10
8.2 Establish clear gateways and beautify them with public art and/or landscaping, buildings, etc.	CoR	8.2 Establish clear gateways and beautify them with public art and/or landscaping, buildings, etc.	LT	10	LT	10
8.3 Transform Montreal Street into a greenway.	CoR	8.3 Transform Montreal Street into a greenway.	LT	10	MT	5 - 10
8.4 Encourage stewardship of street furniture.	CoR	8.4 Encourage stewardship of street furniture.	LT	10	NT	2 - 5
8.5 Review proposed bikeways and create a new local bikeway on 12 th and 15 th Avenues.	CoR	8.5 Review proposed bikeways and create a new local bikeway on 12 th and 15 th Avenues.	MT	5 - 10	NT	2 - 5
8.6 Create traffic calming measures for safer sidewalks and strategic nodes of concern/intersections.	CoR	8.6 Create traffic calming measures for safer sidewalks and strategic nodes of concern/intersections.	NT	2 - 5	MT	5 - 10
8.7 Reclaim and improve Victoria Avenue east of Winnipeg Street and the Broad Street corridor.	CoR	8.7 Reclaim and improve Victoria Avenue east of Winnipeg Street and the Broad Street corridor.	LT	10	LT	10

June 4, 2012

To: Members,
Municipal Heritage Advisory Committee

Re: Cemetery associated with the former Regina Indian Industrial School

RECOMMENDATION

That this report be received and filed.

CONCLUSION

According to the Municipal Heritage Advisory Committee's 2012 Work Plan, the Committee is responsible for participating in and taking the lead to develop recommendations for "suitable and appropriate recognition" of the cemetery associated with the former Regina Indian Industrial School at 701 Pinkie Road. A decision of the February 6, 2012 Municipal Heritage Advisory Committee (MHAC) meeting was to "establish a Working Group to develop a strategy for exploring the Regina Indian Industrial School Cemetery with a report and action plan for the April meeting." The Working Group met on February 15, 2012 but has yet to bring a report and action plan back to the Municipal Heritage Advisory Committee. The purpose of this report is to inform the Working Group's development of an action plan, although the Administration will not be involved in its development and implementation.

The Working Group's action plan should describe their strategy for research and stakeholder consultation. The Working Group should conduct further research in collaboration with potential stakeholders to determine if the cemetery still exists. The Working Group should also contact the potential stakeholders listed in this report to determine whether or not they have an interest in collaboratively identifying and leading the process to recognize the heritage value of the cemetery.

The MHAC Terms of Reference authorize the Committee to provide advice to Council on heritage matters, which includes the development of recommendations for the "suitable and appropriate recognition" of the cemetery. However, if the scope of the Working Group's action plan is expanded to include work that will extend beyond the development of recommendations for "suitable and appropriate recognition" of the cemetery, then Council must amend the Work Plan. The Municipal Heritage Advisory Committee would then be required to submit a revised Work Plan for approval by the Executive Committee of Council. The committee is unable to make commitments on behalf of the City and without Council approval.

BACKGROUND

The former Regina Indian Industrial School was opened in 1891 and was managed by the Foreign Mission Committee of the Presbyterian Church of Canada through a contract with the Department of Indian Affairs. The school closed in 1910 and became the Regina City Jail in 1911. In 1919, the resident boys at the Boys Detention House at Wolseley were moved into the vacant building. The building housed the Province's delinquent and dependent youth until it

burned to the ground on the evening of January 26, 1948. The Paul Dojack Youth Centre now sits on the land formerly occupied by the school. The cemetery associated with the school is currently located on privately owned property at 701 Pinkie Road in Regina. It is unknown if the cemetery still exists and, if so, who was buried there. Please see the aerial photographs provided in Appendix A for the identified location of the cemetery. A chronology of historic events associated with the former Regina Indian Industrial School site is provided in Appendix B. On January 23, 2012 the Executive Committee of City Council approved an amended 2011/2012 Work Plan for the City of Regina's Municipal Heritage Advisory Committee (MHAC). The Municipal Heritage Advisory Committee is responsible for the implementation of its Work Plan. One of the deliverables in the Work Plan is to "Provide advice on and an understanding of the history of Aboriginal people in Regina and the surrounding district."

The related actions in the 2011/2012 MHAC Work Plan are listed below:

- Awareness building for members of MHAC regarding Regina's Aboriginal heritage;
- Recommendations developed for suitable and appropriate recognition for the site of the Regina Indian Industrial School Cemetery; and
- Discuss ways to build bridges with Aboriginal community so as to interest and attach an Aboriginal member to participate in this Committee.

The start date in the 2011/2012 Work Plan was driven by the recommendation to "Invite resources from the Heritage Branch to speak to the committee and share their expertise on opinions for recognizing and protecting historic places (e.g. cemeteries) within city limits as well as exploring ways to integrate and celebrate Aboriginal Heritage in the city."

At the February 6, 2012 meeting of the Municipal Heritage Advisory Committee, the members heard a presentation from Carlos Germann, Director of the Heritage Resources Branch for the Ministry of Tourism, Parks, Culture and Sport. A decision of the meeting was that the MHAC "establish a Working Group to develop a strategy for exploring the Regina Indian Industrial School Cemetery with a report and action plan for the April meeting."

In his presentation, Mr. Germann recommended that the Municipal Heritage Advisory Committee "initiate historic site protection procedures, establish community-based contacts and partnerships, and implement or support appropriate recognition and commemoration activity/events" specific to the Regina Indian Industrial School cemetery. Mr. Germann suggested that one of the potential stakeholders would be the Elders Advisory Council. The Elders Advisory Council guides and advises the Saskatchewan Indian Cultural Centre (SICC). The SICC strengthens and supports the overall First Nations education and cultural awareness of the First Nations people. One of the goals and objectives of the SICC is to conduct and facilitate research on First Nations heritage and culture.

The MHAC Working Group met on February 15, 2012 to discuss the direction "to develop a strategy for exploring the Regina Indian Industrial School Cemetery with a report and action plan." The Administration indicated that it would inform the owners of the property at 701 Pinkie Road that the property contains a cemetery. The Administration suggested that certain protocols for engaging the First Nations and Métis community should be better understood before the strategy was developed by the Working Group. As the April meeting of the Municipal Heritage Advisory Committee was cancelled and the Working Group had not yet developed a strategy, a report from the Working Group was not brought forward.

DISCUSSION

The Administration recommends that the Working Group consider the following information on City Council policies, national best practices relevant to the recognition and commemoration of historic places, and advice from the Ministry of First Nations and Métis Relations.

Following the national best practices described in chapter 1 of the *Standards and Guidelines for the Conservation of Historic Places in Canada*, the first step in the conservation decision-making process is to understand the historic place.

“Understanding an historic place is an essential first step to good conservation practice. This is normally achieved through research and investigation. It is important to know where the heritage value of the historic place lies, along with its condition, evolution over time, and past and current importance to its community.”

However, it appears that the current importance of the cemetery to the First Nations and Métis community, its condition and its evolution is not fully understood, nor is the fact that a cemetery is situated in this location.

The Ministry of First Nations and Métis Relations (FNMR) suggested that the Working Group consult potential interest groups including the Wascana Presbytery of the United Church of Canada, RCMP Heritage Centre, Truth and Reconciliation Committee, First Nations University (e.g. the research council), FSIN, Treaty 4 and Fort Qu’Appelle Health District. The Ministry of Government Services does not have any information on the cemetery, although the Ministry manages the Paul Dojack Youth Centre. FNMR also stated that although it did not feel comfortable taking the lead in this process, it could likely commit resources, if required and requested.

If a recommendation is developed to recognize the cemetery as a historic place, the process must be guided by the City’s policy direction, which is provided in Section 8 “Heritage, Arts, Culture & Entertainment Objectives” of the Policy Plan (Part A) for the City of Regina Official Community Plan. Section 8.1(c) directs the City of Regina “to survey the city to ensure a complete inventory of existing buildings sites and structures having heritage significance.” Section 8.2(c) further specifies “that the City of Regina should review and update the inventory of properties on an annual basis.” The City of Regina has not updated the list of historic places in the Heritage Holding Bylaw on an annual basis although there have been periodic updates.

If the property owners are supportive, Council could recognize the property as having heritage value and list the property as a historic place under the Heritage Holding Bylaw or designate the property as municipal heritage property. However, it should be noted that the consent of an owner is typically required by Council before a historic place is listed on this Bylaw.

The Heritage Holding Bylaw is a planning tool used by the City of Regina to provide a valuable record of Regina’s heritage. The City of Regina has adopted a number of policies and guidelines which affect places listed under the Heritage Holding Bylaw. The listing provides the City with an opportunity to examine the heritage value of a place and determine if municipal heritage property designation is warranted.

It should also be noted that the policy direction provided in Section 8 of the Policy Plan does not direct the City of Regina to take on the responsibility of ownership or maintenance for the purpose of safeguarding the heritage value of a historic place.

In addition, the Policy Plan provides related direction in Section 8.5 (c) “to promote the heritage of the city through the promotion and development of heritage sites, trails, interpretive plaques, public archives, awards and by any other means considered appropriate.” The City produces walking tours and the places that are highlighted in the tours are drawn from the Heritage Holding Bylaw and the City of Regina Heritage Inventory that was conducted in the early eighties. The City of Regina *Heritage Plaque Program* has also been provided for this purpose and the City will produce and install plaques for designated municipal heritage properties, often owned privately, through an agreement with the owner. The City has not established any other programs with a specific purpose to commemorate or promote historic places. Funding for the commemoration or interpretation of a historic place is not currently available through these programs. Therefore, MHAC is encouraged to explore funding from the City of Regina Community Investment Funding Program and other external agencies.

RECOMMENDATION IMPLICATIONS

Financial Implications

At this point, prior to consultations and a lead organization, any financial implications are not known.

Environmental Implications

None with respect to this report.

Strategic Implications

The MHAC agreed to initiate historic site protection procedures, establish community-based contacts and partnerships, and implement or support appropriate recognition and commemoration activity/events specific to the Regina Indian Industrial School cemetery.

In addition, it is important to maintain and strengthen relationships and a respect for the culture of First Nations and Métis people in Saskatchewan. Recognition of a sacred property would maintain these relationships.

Other Implications

None with respect to this report.

Accessibility Implications

None with respect to this report.

COMMUNICATIONS

None with respect to this report.

DELEGATED AUTHORITY

Executive Committee of City Council approval is required to amend the Municipal Heritage Advisory Committee Work Plan.

Respectfully submitted,

Respectfully submitted,

Diana Hawryluk, Director
Planning and Sustainability

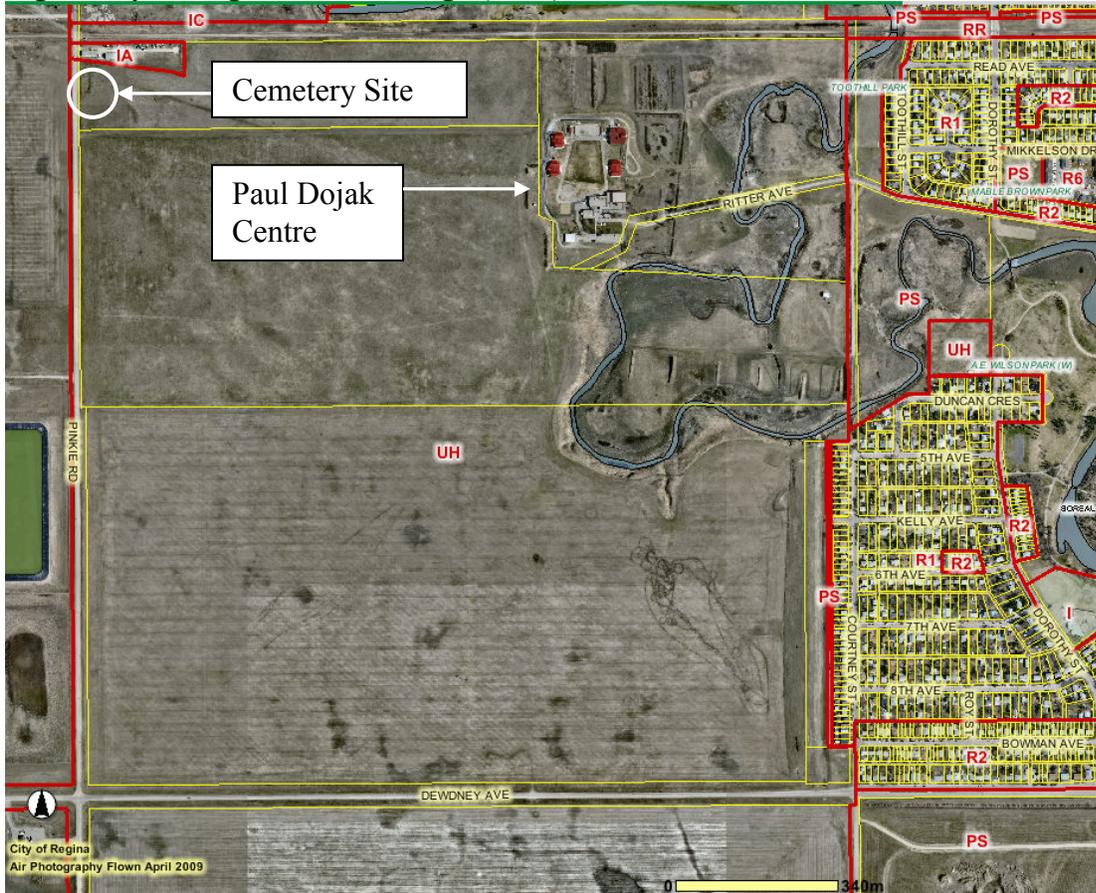
Jason Carlston, Deputy City Manager
Community Planning and Development

LB

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committee\public\2012\06 04 2012\reports\cemetery (june 4) mhac rpt.doc

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APPENDIX A
Aerial Images

Fig. 1 City of Regina Aerial Image (2009)



The City of Regina owns an aerial image from 1951, which unfortunately doesn't cover the cemetery. However the 1951 aerial shows the location of the Industrial School.

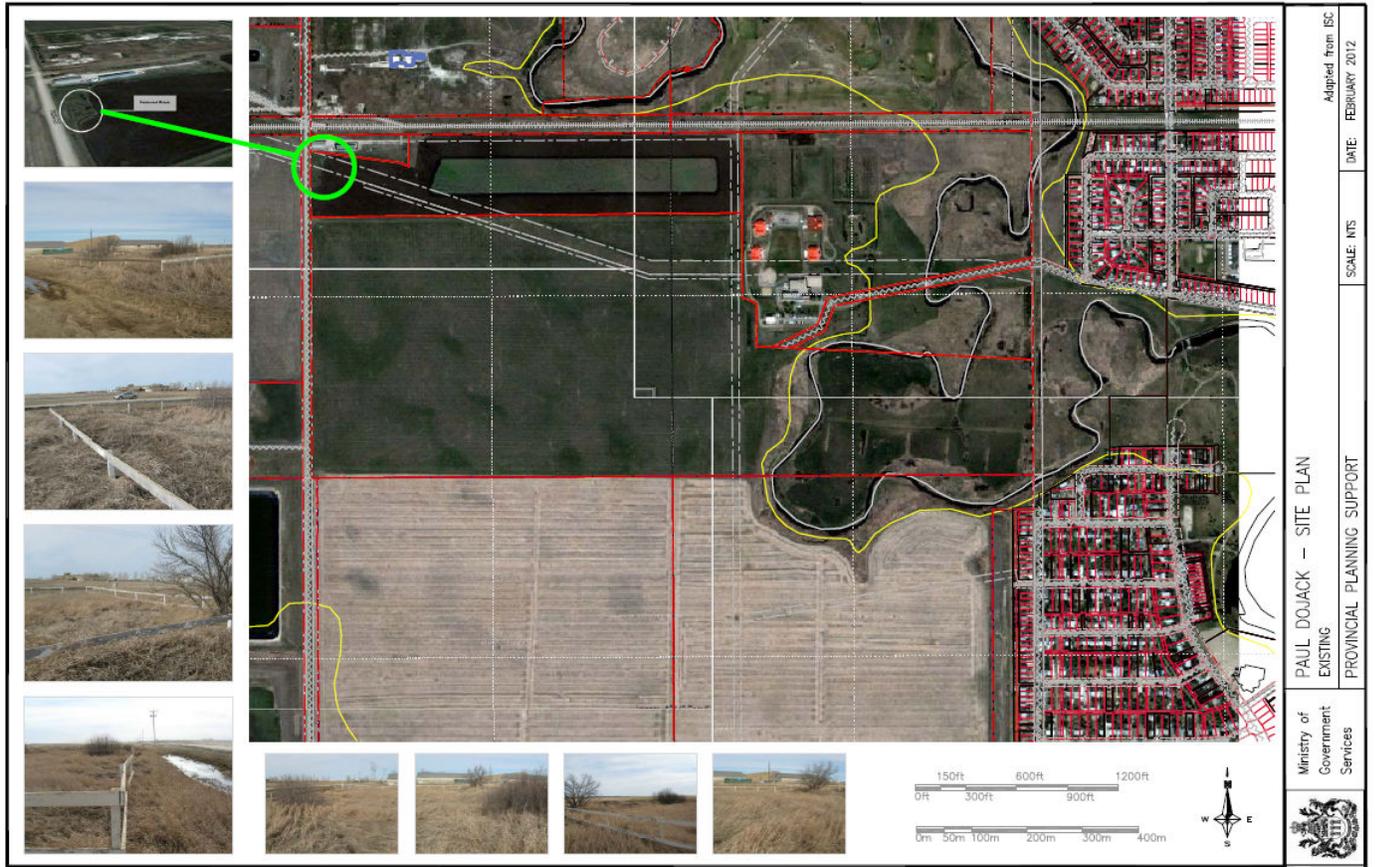
Paul Dojak Centre
2009 aerial image



Industrial School
1951 aerial image



Fig. 2 Paul Dojak - Site Plan (Provided by Ministry of Government Services)



Background Information

Regina Indian Industrial School

The Regina Indian Industrial School opened in the spring of 1891, approximately 4 miles north-west of Regina. The school was co-educational and was managed by the Foreign Mission Committee of the Presbyterian Church of Canada through a contract with the Department of Indian Affairs. The school closed in March of 1910 and became the Regina City Jail in 1911. In 1919, the resident boys at the Boys Detention House at Wolseley were moved into the vacant building. The building housed the Province's delinquent and dependent youth until it burned to the ground on the evening of January 26, 1948; although most of the school records are destroyed, the school's register survives. The Dojack Centre sits on the land formerly occupied by the school.

“Boys are like railroad cars, because sometimes they can only be kept on the right track by the proper use of switches” *The Progress* – vol 3, No. 75, March 1897 (*The Progress* was the school's paper – produced by students in the printing class).

A government photographer visited the school in 1905. According to a thesis by April Chief Calf entitled “Victorian Ideologies of Gender and the Curriculum of the Regina Indian Industrial School 1891-1910 (2002),” photographs of idealized versions of Aboriginal students were frequently included in the Department of Indian Affairs annual reports as a form of propaganda, justifying the expense and promoting the "progress" of the Indian industrial schools. Similar to the written reports, the photographs often capture the objectives of colonizers with regards to their agenda of assimilation.



Students and Teachers in front of the School (c.1905)

Regina Indian Industrial School Cemetery



In November of 1897 the death of Pupil #37, Alex Thunder from Sandy Bay, was recorded in *The Progress*. Alex passed away at the school as a result of scrofula. Alex was enrolled on March 30, 1891 age 11, a “pagan” 4'4” weighing in at 68 lbs. He was one of the students that were probably buried in the school's cemetery.

Industrial School with TB isolation tents in foreground, looking southwest (1905)

It is unknown how many graves are at the cemetery. The number could be determined using ground penetrating radar. A similar cemetery was in the news recently in Red Deer with an estimated 27 to 65 graves. Marjorie Sinclair and James Sinclair were the children of Reverend John A. and Laura Sinclair (nee Laura McCuthcheon). Reverend Sinclair was the school's second principal. The Saskatchewan Genealogical Society could confirm that three children of A. J. MacLeod (d. 1900), the first school principal, were buried there in 1893, 1895 and 1897.



Mrs. John A. Sinclair with father and children (SAB R-A21250)

Chronology of Residential Schools in Canada

17th century – First missionary-operated school established near Quebec City (1620-1629)

1831 – Mohawk Indian Residential School opens in Brantford, Ontario; it will become the longest-operated residential school, closing in 1969.

1842 – Bagot Commission recommends agriculture-based boarding schools, placed far from parental influence.

1847 – Egerton Ryerson's study of Indian education recommends religious-based, government-funded industrial schools.

1857 – *Gradual Civilization Act*

1850s to 1860s Assimilation of Aboriginal people through education becomes official policy.

1860 – Management of "Indian Affairs" transferred from Imperial Government to Province of Canada.

1867 – *British North America Act*

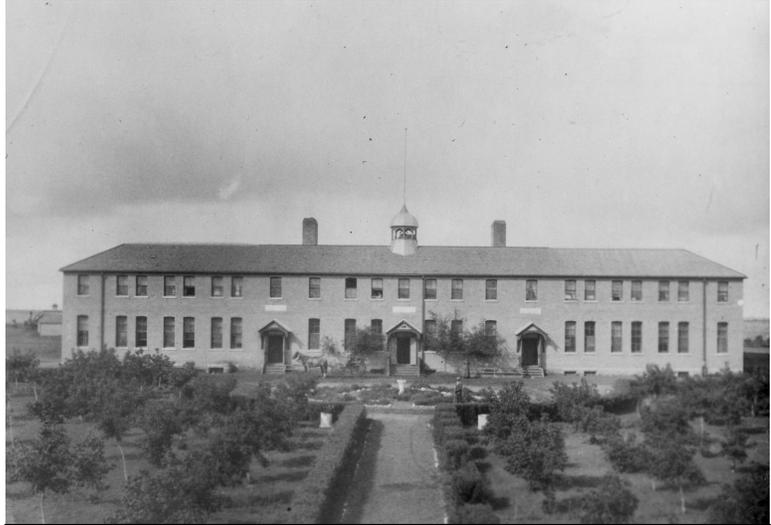
1869 – Act for the *Gradual Civilization of the Indian*

1876 – First *Indian Act*

1879 – Nicholas Flood Davin Report, submitted to John A. Macdonald, makes 13 recommendations concerning the administration of industrial boarding schools.

1860s to 1870s Macdonald's *National Policy*; *Homestead Act*; RCMP established to facilitate government control in the West.

1889 – Construction of the Regina Indian Industrial School (RIIS) begins just outside Regina on 320 acres with landscaped grounds, farm lands, and associated building including the principal's residence, carpenter's cottage, and two large sheds. Students



Regina Indian Industrial School at the end of Ritter Ave (1905)

are mostly from local (Treaty Four area) reserves, but some from northern Saskatchewan and possibly Manitoba, involving different tribes and also Métis.

1891 – RIIS opens in the spring with a capacity of up to 200 children; managed by the Presbyterian Church of Canada through contract with the Department of Indian Affairs

1892 – Federal government and churches enter into formal partnership in the operation of Indian Schools.

1907 – Indian Affairs' Chief Medical Inspector P.H. Bryce reports numerous deficiencies of the schools.

1910 – RIIS closes in March

1911 – Former RIIS becomes the Regina City Jail (until new jail opens east of Regina)

1919 – Former RIIS becomes a home for the province's "delinquent" youth

1948 – Former RIIS building is destroyed by fire

1950 – Saskatchewan Boys School is opened and later renamed to the Paul Dojak Youth Centre

used to house "delinquent" boys.



Cemetery associated with former Regina Indian Industrial School (2011)

2012 – A small piece of land on the north-western corner of the school's farm land was set aside as a cemetery. The unmarked cemetery sits beside Pinkie Road and is demarcated by a ramshackle wooden fence and covered in thick grass and shrubs.

June 4, 2012

To: Members,
Municipal Heritage Advisory Committee

Re: 2012 National Heritage Summit

RECOMMENDATION

That the Municipal Heritage Advisory Committee determine which citizen members will be available to attend the Heritage Canada Annual Conference and authorize payment of the registration fee for those members.

CONCLUSION

A travel allowance for citizen members in the amount of \$3,500 is available annually and the Committee may authorize distribution of these funds to citizen members of the Committee for attending programs related to the mandate of the Committee. As of June 1, 2012, the Committee has \$2,950 remaining in the allotted travel allowance.

BACKGROUND

The 2012 budget includes a travel allowance for citizen members of the Municipal Heritage Advisory Committee. The travel budget was established to allow citizen members of committees to attend conferences and workshops related to the business of the committee. Participation in these types of programs provides members with additional knowledge on the business of the committee as well as the kinds of related activities being undertaken in other cities.

DISCUSSION

The year 2012 marks the 40th anniversary of the World Heritage Convention, a landmark agreement that set national benchmarks for heritage management. While economic circumstances and government priorities are changing dramatically, built, cultural and natural heritage is being embraced by increasing numbers of Canadians, many of whom do not self-identify as heritage supporters. The National Heritage Summit is an opportunity to take stock, “hit the reset button,” and set priorities for putting heritage on the local, provincial and national agenda.

Summit 2012 will blend elements from the Heritage Canada Foundation’s annual national conferences – well-crafted learning sessions, ample networking opportunities and special events, street-level workshops and tours– with working sessions that build a priority action plan for the heritage sector.

Information regarding the 2012 National Heritage Summit in Montreal, Quebec is attached as Appendix “A” for the Committee’s review. Round trip airfare from October 10-14, 2012 range between \$600 and \$1,000. Hotel rates are approximately \$199 plus taxes per night.

NAME	DATES	LOCATION
Be There, Pitch In and Take Action	October 11 to 13, 2012	Fairmont Queen Elizabeth Hotel, Montreal, Quebec

- ** The City of Regina has applied for membership with Heritage Canada Foundation on behalf of the Municipal Heritage Advisory Committee.
- ** The registration fees are unknown at this time. However, in 2011, INTO Member Organizations early registration fee was \$450 and was \$525 after that period.

RECOMMENDATION IMPLICATIONS

Financial Implications

The 2012 budget allocation for citizen members of the Municipal Heritage Advisory Committee is \$3,500. The Committee has \$2,950 in remaining funds.

Environmental Implications

None for this report.

Strategic Implications

None for this report.

Other Implications

None for this report.

Accessibility Implications

None for this report.

COMMUNICATIONS

A communication plan is not required.

DELEGATED AUTHORITY

The disposition of this report is within the Committee's authority.

Respectfully submitted,

Amber Smale,
Deputy City Clerk

/pjr

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APPENDIX A

CONFERENCE INFORMATION

Website:

<http://www.heritagecanada.org/en/resources/conferences>

June 4, 2012

To: Members,
Municipal Heritage Advisory Committee

Re: Monthly Review of 2011/2012 Work Plan

The purpose of this communication is to facilitate the review of the progress report and provide an opportunity for further discussion, if required. Attached for reference is the current 2012 Work Plan.

Respectfully submitted,

Todd Blyth, Secretary
Municipal Heritage Advisory Committee

Attachment

Municipal Heritage Advisory Committee 2011/12 Work Plan

Deliverable (What)	Action(How)	Resources (Who)	Participate /Lead	Budget	Start/Complete Date (When)
1. a) Improved Heritage Awards Program b) Ceremony	Identify opportunities to raise the profile of the awards for Council; Identify opportunities for Council to promote the award-winning projects. Provide options through research of exiting Heritage Awards Ceremonies across Canada for raising the profile of the awards (e.g. exploring alternate venues for hosting the Heritage Awards ceremony).	All Committee Members (or New working group to be established) All Committee Members (or New working group to be established)	Lead	N/A	Immediately to end of 2011 End of May 2011
2. Provide recommendations to Council and the Administration on further development of award categories and criteria.	Review Open Space Category and participate in updating the brochure.	MHAC working group (existing)	Participate		End of June 2011 - Administration to report at Sept. meeting regarding status of criteria provided to Council for awards program. - Criteria provided and approved by Council – pamphlet has been updated.

Municipal Heritage Advisory Committee 2011/12 Work Plan

Deliverable (What)	Action(How)	Resources (Who)	Participate /Lead	Budget	Start/Complete Date (When)
3. Provide recommendations to the Administration regarding development of new OCP.	Discuss with City Staff; Give input on OCP and Cultural Plan; Review definition of heritage	All Committee Members (or new working group to be established)	Participate		Immediately to end of 2012 <ul style="list-style-type: none"> - Hosted Citizen Circle on Aug. 8 - Administration to follow up to ensure heritage definition was forwarded for the Cultural Plan. - Admin reported that the definition will be seen next year (2012) during the policy direction phase. - Admin will ensure that the process to develop the Cultural Plan definition of Heritage is reviewed and that MHAC is informed.
4. Promotion and awareness of events	Review City website, Facebook and Twitter; Promote events such as Jane's Walk, International Museum Day (through their organizations); also the anniversary of the tornado in 2012. Network with groups such as Heritage Saskatchewan	All Committee Members (or new working group to be established)	Lead		Immediately to end of 2012 <ul style="list-style-type: none"> - Administration to provide report regarding City website and what changes can and cannot be accommodated presently. - Invite Ingrid Cazakoff from Heritage Sask. To speak about Heritage. - Ingrid attended the December 2011 meeting.

Municipal Heritage Advisory Committee 2011/12 Work Plan

<i>Deliverable (What)</i>	<i>Action(How)</i>	<i>Resources (Who)</i>	<i>Participate /Lead</i>	<i>Budget</i>	<i>Start/Complete Date (When)</i>
5. Provide recommendations to the Regina Planning Commission, City Council and Administration regarding the conservation of neighbourhood integrity (i.e. character) through neighbourhood planning.	Provide input into the neighbourhood planning process (i.e. Heritage (formerly Core) Neighbourhood planning process); Provide input into the implementation of the Regina Downtown Neighbourhood Plan.	All Committee Members (or new working group to be established).	Participate		Immediately to end of 2012 - Underway - Some committee members attending ideas forum for Design Regina.
6. Provide input on the heritage designation form	Review evaluation criteria used when developing the statement of significance for applications for designated heritage properties.	All Committee members (or new working group to be established).	Participate		Second quarter to end of 2012.

Municipal Heritage Advisory Committee 2011/12 Work Plan

<i>Deliverable (What)</i>	<i>Action(How)</i>	<i>Resources (Who)</i>	<i>Participate /Lead</i>	<i>Budget</i>	<i>Start/Complete Date (When)</i>
7. Provide advice on and an understanding of the history of Aboriginal people in Regina and the surrounding district.	<p>Awareness building for members of MHAC regarding Regina's Aboriginal heritage.</p> <p>Recommendations developed for suitable and appropriate recognition for the site of the Regina Indian Industrial School Cemetery.</p> <p>Discuss ways to build bridges with Aboriginal community so as to interest and attract an Aboriginal member to participate in this committee.</p>		Participate & Lead		<p>Invite resources from the Heritage Branch to speak to the committee and share their expertise on options for recognizing and protecting historic places (e.g. cemeteries) within city limits as well as exploring ways to integrate and celebrate Aboriginal Heritage in this city.</p>

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