

***Appendix A: Reserves Outside their Target Range (in thousands of dollars)***

<b>Reserve</b>	<b>Purpose</b>	<b>Amount Used in 2015</b>	<b>December 31, 2015 Balance</b>	<b>Target Minimum</b>	<b>Target Maximum</b>	<b>Recommendation</b>
Golf Course Reserve	To fund capital expenditures and any operating deficits in the golf course program	600	293	500	2,000	No replenishment is recommended until the reserve review is completed
Solid Waste Reserve	To fund capital expenditures for Landfill Operations, Solid Waste Collection and Waste Diversion branches	9,126	20,765	300	13,000	No reduction is recommended due to ongoing and future capital projects
Asset Revitalization Reserve	To fund the City's strategic capital priorities to manage growth and revitalization	-	18,600	0	10,000	No reduction is recommended as the excess amount in the reserve has been allocated by Council
Asphalt Reserve	To fund the capital requirements and maintenance costs of the asphalt plant	100	2,320	300	1,500	No reduction is recommended until the reserve review is completed
Facilities Reserve	To fund capital upgrades for the current Mosaic stadium	-	1,000	100	750	No reduction is recommended until the new stadium is finalized and the current stadium is decommissioned
Fleet Replacement Reserve (Transit)	To fund the replacement of various transit fleets and equipment	3,726	139	1,800	3,600	No replenishment is recommended to this reserve at this time

***Appendix A Cont.: Reserves Outside their Target Range (in thousands of dollars)***

Reserve	Purpose	Amount Used in 2015	December 31, 2015 Balance	Target Minimum	Target Maximum	Recommendation
Fleet Replacement Reserve (Small Tools)	To fund the replacement of various small tools fleets and equipment	84	161	42	84	No reduction is recommended as the impact of the excess in this reserve is considered minimal
Community Investments Grants Reserve (F&A)	To fund deficits in community investment grants allocated by the F&A committee	195	205	-	25	No reduction is recommended as the impact of the excess in this reserve is considered minimal
Community Investments Grants Reserve (Executive)	To fund deficits in community investment grants allocated by the executive committee	-	156	-	150	No reduction is recommended as the impact of the excess in this reserve is considered minimal
RPS Radio Equipment Reserve	To fund capital and operating expenditures for radio communications system jointly used by the City and the Regina Police Service	-	41	100	6,000	No replenishment is recommended as the impact of the shortage in this reserve is considered minimal
<b>Subtotal - Reserves Outside Target Range</b>		<b>13,831</b>	<b>43,681</b>			